

THE CHARTER HIGH SCHOOL FOR LAW AND SOCIAL JUSTICE



EXCELLENCE • CHARACTER • COURAGE • COMMITMENT

Agenda For The Board of Trustees Meeting December 16, 2021, 6:00 p.m.

In-Person and via Zoom

1. Welcome and Call to Order (3 minutes)
2. Consent Agenda (Items on the Consent Agenda are automatically approved unless a Board member removes an item from the consent agenda. In that event, the item will be subject to Board approval by majority vote.)
 - a. Approval of November Minutes
3. Financials- Mr. Burke (10 minutes)
4. Executive Director (15 minutes)
5. Chairman Report (20 minutes)
6. Committee Reports-None (20 minutes)
 - a. Finance Committee-Met 12/14/21
 - b. Academic Committee-Met 11/16/21-no Dec. MTG
 - c. Fundraising-AR finished letters sent
 - d. Governance- Met 11/30/21
7. New Business: (20 Minutes)

RESOLUTIONS OF THE BOARD OF TRUSTEES OF THE CHARTER HIGH SCHOOL FOR LAW AND SOCIAL JUSTICE

The Charter High School for Law and Social Justice Board of Trustees, having conducted a thorough criminal history record check via fingerprinting which is deemed acceptable by NYSED, and having discovered no State or federal criminal history, or having provided information regarding such history to NYSED, if found, and having verified that any academic and/or professional credential or qualification presented by the proposed member is genuine, and having reviewed the application in its entirety, has voted to select Socrates Solarno as a member to its Board of Trustees, with a term expiring on [June 30,2022 pending approval by NYSED. The resolution approving Socrates Solano is adopted upon NYSED's approval.

8. Statements from Members of the Public

Any member of the public who signed up to speak may speak in conformity with the School's Open Meetings Law Policy.

9. Next Meeting: January 20, 2022, 6:00 pm/5 pm Mary Grace Eapen-Renewal

10. Motion to Adjourn

THE CHARTER HIGH SCHOOL FOI AND SOCIAL JUSTICE

EXCELLENCE • CHARACTER • COURAGE • COMMITMENT



Minutes–Board of Trustees Meeting

November 18, 2021, 6:00 p.m.

In-person: John Callahan

By Zoom Conferencing: Rick Marsico, Denis ORourke, Sarah Fuentes, Dan Sang, Jumaane Saunders, Janine Azrilliant, Charmone Adams

Absent: Linnet Tse

In person-Executive Director Richard Burke and Ms. Sharpe, Dir. SPED, Socrates Solano, parent

Welcome and Call to Order- Mr. John Callahan welcomed and called the Meeting to Order at 6:05 PM, thanked everyone for attending. Mr. Callahan thanked Sara Richmond from BSK, our attorney, for her Board Development presentation on the "open meeting law" and requirements associated with SPeD and IEP's.

Mr. Callahan asked if anyone had any questions about Consent Agenda.

There was no discussion; Mr. Callahan introduced Socrates Solano, a parent of an 11th grader and prospective board member. Mr. Callahan said he would speak during new business. Mr. Callahan turned it over to Mr. Burke, who moved to review the Financials. He stated that the Finance Committee had met on November 16 and reviewed all the financials.

Financials-

Mr. Burke began reviewing the financials and shared his screen. Mr. Burke said that our finances are in good shape with 167 days of cash on hand. Mr. Burke stated that the October financials showed a deficit because the per-pupil number had decreased temporarily due to some upper-class students being pulled by other schools and our 9th graders not yet showing up on our rosters. These numbers would be resolved, and we would have approximately 443 students, and any past funds would be caught up.

Executive Director Report:

Mr. Burke moved into the Dashboard and reviewed the data. Mr. Burke talked about the teacher evaluations finishing up, interim assessments being held, report cards, and Parent-Teacher conferences that will be held in the coming days. He reviewed that the enrollment is 441. He mentioned that Sarah Fuentes would speak about the Academic Committee held this month.



Chairman Report –

Mr. Callahan then called for Committee Reports-

Finance-Mr. Callahan reported that we had discussed the Finance Committee earlier, and there was a meeting this past Tuesday.

Governance- Mr. Callahan said it would meet in December.

Academic Committee- Ms. Fuentes talked about the positive meeting with Shared Space reviewing their walkthrough and answering the Academic Committee questions. Ms. Fuentes discussed the significant challenges and how these compared to other schools they are working with. She spoke to the teacher shortage and the social-emotional state of students. The Board should use its contact to look for literacy teachers or support as a positive board action. With 80% of the students, 2-6 yrs behind the school needs that support, and the Board is aware that recruitment is complicated, so if any board members have contacts in this field, please reach out. Ms. Fuentes said that the school seemed to be making better progress than other schools they had been seeing.

Fundraising Committee-Mr. Burke reported that the Annual Report was written and ready to mail out before Christmas. He shared his screen showing the draft report.

New Business: Mr. Callahan mentioned that the new business was to give Mr. Solano a chance to introduce himself and talk about his background and view of a parent being on the Board. Mr. Solano spoke for about 10 minutes.

Mr. O'Rourke moved to adjourn, seconded by Ms. Azriliant, and approved at 7:40 PM.

Next Meeting: December 16, 2021, 6:00 PM.



John Callahan

THE CHARTER HIGH SCHOOL FOR LAW AND SOCIAL JUSTICE



EXCELLENCE • CHARACTER • COURAGE • COMMITMENT

Notice of Meeting of Board of Trustees for The Charter High School for Law and Social Justice

Thursday, December 16, 2021, at 6:00 PM

1960 University Avenue, Bronx, NY, 10453

or By Zoom

<https://us06web.zoom.us/j/87006017104>

Meeting ID: 870 0601 7104

One tap mobile

+16465588656,,87006017104# US (New York)
+13017158592,,87006017104# US (Washington DC)

Dial by your location

+1 646 558 8656 US (New York)
+1 301 715 8592 US (Washington DC)
+1 312 626 6799 US (Chicago)
+1 720 707 2699 US (Denver)
+1 253 215 8782 US (Tacoma)
+1 346 248 7799 US (Houston)

Find your local number:

<https://us06web.zoom.us/j/87006017104>

All are invited

For more information, please contact admin@CHSLSJ.org
or Board Chair Jack Callahan, JCallahan@CHSLSJ.org.

Other Locations

Christian Bannerman - 940 Pearl Drive, San Marcos, CA, 92078
Charmane Adams -66 Hunter Avenue, New Rochelle, NY, 10801
Sarah Fuentes - 59 Sumner Avenue. Yonkers, NY, 10704
Denis O'Rourke - 200 California Road #15, Bronxville, NY, 10708
Jumaane Saunders - DE. 6 Calle de Villas, Cabarete, DR
Linnet Tse - 30 Dante St, Larchmont, NY, 10538
Janine Azriliant - 17 Bridle Path, Remsenburg, NY, 11960
Richard Marsico - 534 Prospect Ave.Mamaroneck, NY, 10543
Dan Sang - 15 West 11th Street, New York, NY, 10011



Financial Report
For the Period Ending November 30, 2021
Fiscal Year 2021-22
with June 30, 2021 and 2020 Statements

Table of Contents

- 1 Financial Report for Period Ending November 30, 2021 (Narrative)
- 2 Statements of Financial Position (Balance Sheet) at November 30, 2021 and June 30, 2021 and 2020
- 3 Summary Statements of Revenue, Support and Expenses at November 30, 2021 and June 30, 2021 and 2020
- 4 Detailed Statements of Revenue, Support and Expenses at November 30, 2021 and June 30, 2021 and 2020
- 5 Cash Flow Projection

Charter High School For Law And Social Justice Data

Notes to Financial Report For the Period Ending November 30, 2021

Unencumbered Cash

Total Cash and Equivalents	\$ 4,365,243	[a]
Encumbrances to Cash		
Restrictions:		
Escrow	100,693	
Unearned Revenue (Advances Received but not Earned)	865,641	
	966,334	[b]
Vendor Obligations		
Accounts Payable	212,496	[c]
Total Cash Encumbrances	1,178,830	[d] {[b] + [c]}
Unencumbered Cash Balance	\$ 3,186,413	[a] - [d]

Days of Cash on Hand

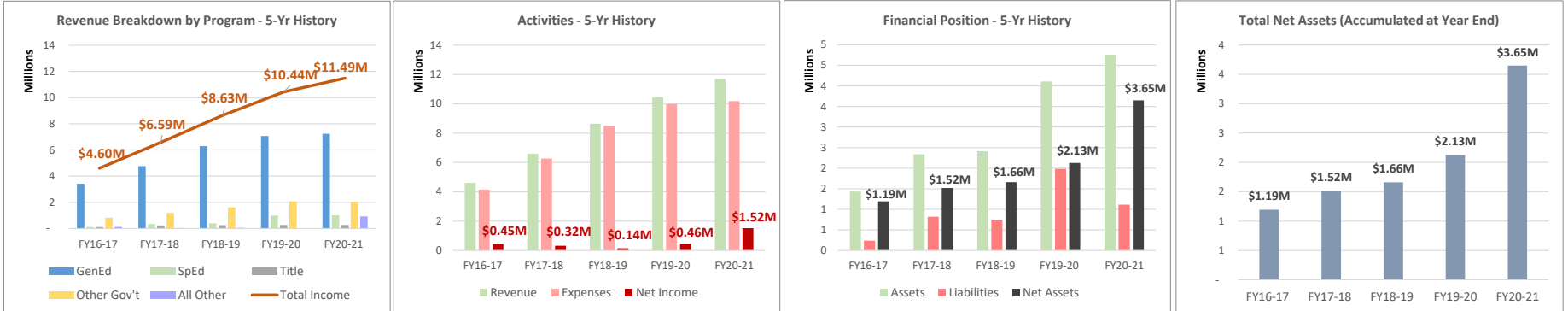
Total Fiscal Year 2021-22 Budgeted Expenses (excluding Depreciation and Deferred Rent)	\$ 11,549,812
Average Daily Expenses (Total Projected Expenses ÷ 365)	\$ 31,643
Total Cash Available for Operating Use (Total Cash - Escrow)	\$ 4,264,550
Number of Days of Unrestricted Cash Available (Total Cash Available ÷ Average Daily Expenses)	134.8

Liquidity Measures

	At 11/30/21	Benchmark
• Current (Working) Capital Ratio - measures the School's ability to pay off its current liabilities (usually within one year) with its current assets such as cash and receivables. The higher the ratio, the better the School's liquidity position.	4.2	1.2
• Unrestricted Days Cash	134.8	60.0
• Debt to Asset Ratio - measures the School's assets that are financed by liabilities, or debts, rather than its equity. Greater than 1 indicates that the School's liabilities are higher than its assets	0.3	1.0
• Acid Test/Quick Ratio - indicates whether the School has sufficient short-term assets to cover its short-term liabilities.	4.0	1.0

Charter High School for Law and Social Justice Fiscal Dashboard

5-Year Performance History



Key Fiscal Indicators



Charter High School For Law And Social Justice Data

Notes to Financial Report For the Period Ending November 30, 2021

Enrollment

General Education:

- The General Ed revenue is based on 433 FTE students. And the projection is based on 443 students.

Special Education:

- The Special Ed revenue is base on 71 FTE students. And the projection is based on 71 students with 29 students in 20-60%, 41 in >60% category

Revenue and Support

Tuition & Lease Assistance

- Tuition revenue at Nov 30th totals \$4,358,936 or 41% of the Fiscal Year projection of \$10,586,866
- General Ed revenue totals \$3,073,328 or 41% of the full year projection of \$7,461,892
- Special Ed revenue totals \$434,502 or 40% of the full year projection of \$1,082,319
- Lease Assistance revenue totals \$851,106 or 42% of the full year projection of \$2,042,655

Title and Other Government Grants:

- The application for the ESSER II grant (\$747,762 - multi year) has been approved. The 20% initial deposit has been received and applied to the revenue recognized as of 11/30/21. A receivable of \$45K has also been recognized
- The Consolidated Application (Title Grant - \$318,564) and the ARP (\$1,679,368 - multi year) applications have been submitted. They are currently under review.
- eRate reimbursements totaling \$7,182 have been appropriately recognized as revenue with the offsetting expenses for a zero net effect.

Expenses

Salaries and Wages:

- Salaries and Wages total \$2,511,685 or 41% of the full year projection of \$6,182,351

Payroll Taxes and Fringe Benefits:

- Taxes and Benefits total \$669,665 or 39% of the full year projection of \$1,702,603

Professional Services:

- Professional Services total \$98,819 or 35% of the full year projection of \$280,000. Included in this category are legal fees, accounting and audit services, charter renewal consultant, payroll processing charges and benefits administration.

Academic Consultants and Services:

- Academic Consultants and Services costs total \$43,380 or 35% of the full year projection of \$125,000. Shared Space, as well as substitute teachers are included in this category.

Curriculum and Classroom:

- Curriculum and Classroom costs total \$117,921 or 23% of the full year projection of \$502,151. This is substantially low due to only three months of full operation.

Recruitment and Development:

- Recruitment and Development costs total \$110,847 or 68% of the full year projection of \$162,000. This is due to spending the funds to recruit upfront.

General Administrative Expenses:

- Administrative costs total \$147,442 or 58% of the full year projection of \$255,200. The year-to-date utilization is at 58% due to covid-19 supplies and materials needed to be purchased for the school opening

General Insurance:

- General Insurance costs total \$45,110 or 60% of the full year projection of \$75,00. The year-to-date utilization is at 60% due to a few upfront payments and changes in the coverage.

Technology:

- Technology costs total \$112,385 or 53% of the full year projection of \$210,320. The year-to-date utilization is at 53% due to the monthly maintenance cost paid to CTS. The budget included salaries for an IT personnel which was supposed to replace this monthly cost

Occupancy:

- Occupancy costs total \$925,202 or 42% of the full year projection of \$2,218,254. Included in this category are rent and deferred rent.

Other:

- Miscellaneous and Other costs total \$12,469 or 99% of the yearly projection of \$12,533. This includes the write-off of revenue based on the FY2021 year-end reconciliation

Net Operating Position

- The School's net operating position before GAAP adjustments at November 30th is a deficit of **\$ (314,508)**
- The School's net operating position after GAAP adjustments of **\$ 51,122** at Nov 30th is a deficit of **\$ (263,386)**

Charter High School for Law and Social Justice

Statements of Financial Position

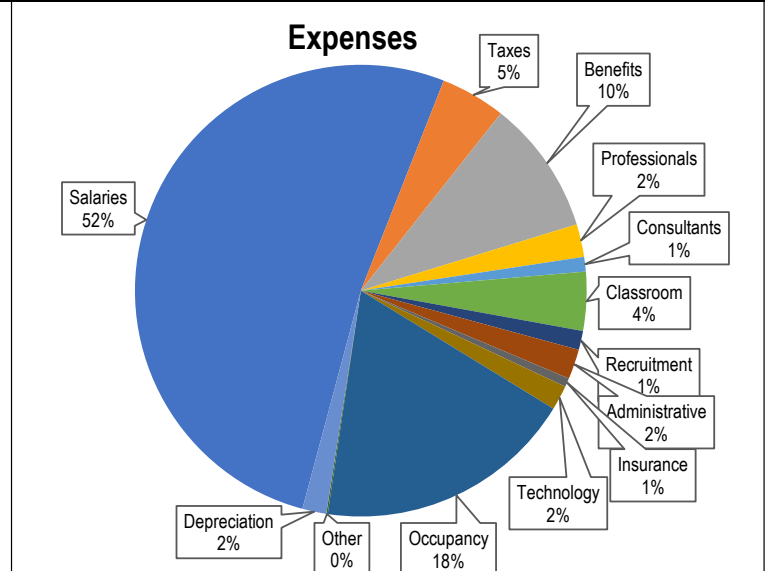
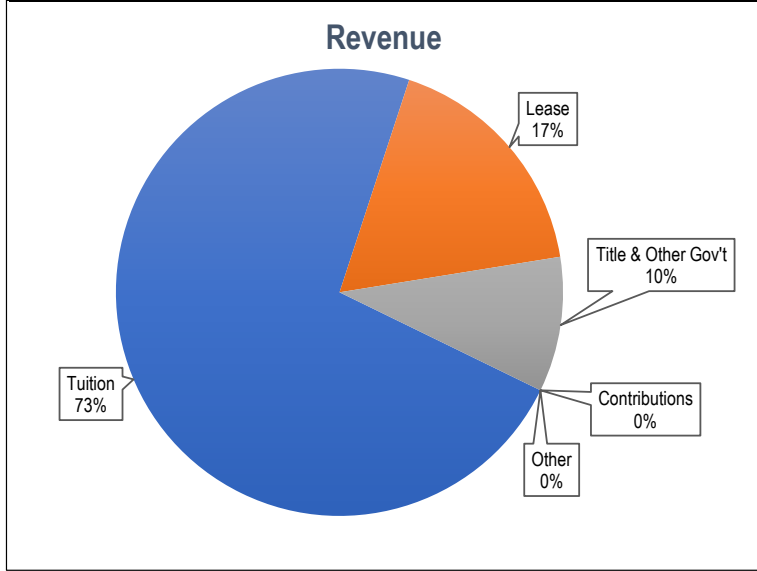
At Current Year-to-Date November 30, 2021, and June 30, 2021 and 2020

ASSETS	[unaudited] Year-to-Date <u>11/30/2021</u>	[audited] <u>2021</u>	[audited] <u>2020</u>
Current Assets:			
Cash and cash equivalents - Unrestricted	\$ 4,264,550	\$ 3,760,175	\$ 2,992,175
Escrow - Restricted	100,693	100,673	75,605
Grants Receivable	44,635	179,229	203,885
Due from FOCHSLSJ	15,693	-	-
Per Pupil Receivable	14,400	72,141	45,097
Prepaid Expenses and Other Receivables	45,991	55,578	169,288
Total current assets	4,485,962	4,167,796	3,486,049
Fixed assets, Net	615,599	593,555	622,465
	\$ 5,101,561	\$ 4,761,351	\$ 4,108,515
 LIABILITIES and NET ASSETS			
Current liabilities:			
Accrued Expenses and Other Accounts Payable	\$ 212,496	\$ 496,585	\$ 744,096
Deferred or Unearned Revenue	865,641	-	-
Total current liabilities	1,078,137	496,585	744,096
Long-Term Liabilities:			
Deferred Rent	688,944	615,778	313,394
SBA-PPP Loan	-	-	926,019
Total Long-Term Liabilities	688,944	615,778	1,239,413
Net assets			
Net Assets without Donor Restrictions	3,648,987	2,125,228	1,661,116
Change in net assets during current period	(314,508)	1,523,759	463,890
Total net assets	3,334,479	3,648,987	2,125,006
TOTAL LIABILITIES and NET ASSETS	\$ 5,101,561	\$ 4,761,351	\$ 4,108,515

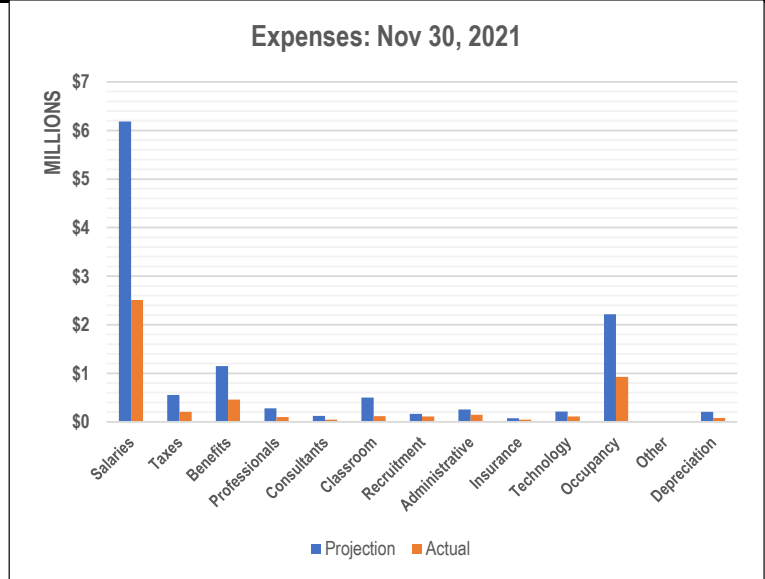
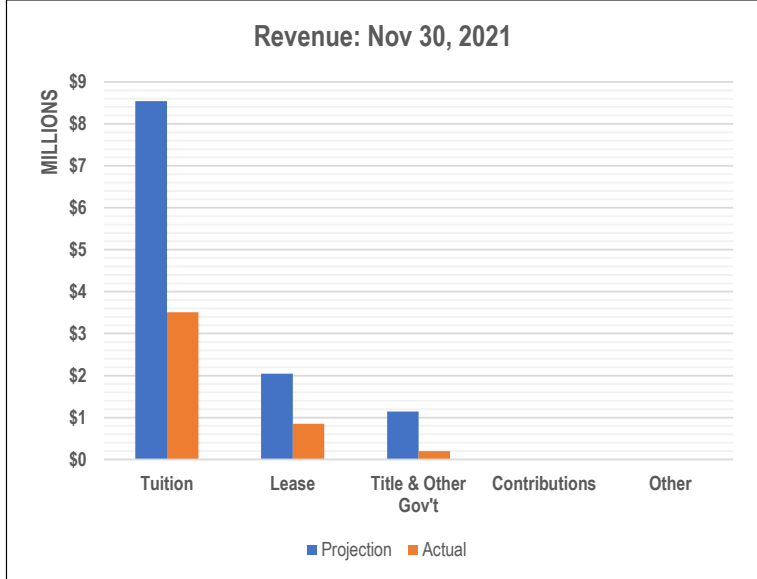
Charter High School for Law and Social Justice

Fiscal Year 2021-22

FISCAL YEAR 2020-21 Projection



FISCAL YEAR 2020-21 YEAR-TO-DATE ACTUAL v PROJECTION



Summary Statements of Revenue, Support and Expenses

Current Fiscal Year-to-Date Compared to Projection

with Year End June 30, 2021 and 2020 Details

	Current Fiscal Year 2021-22 [unaudited]				June 30	
	Year-to-Date	Full Year	Full Year	YTD as a % of Projection (YTD=42%)	[audited]	[audited]
	11/30/2021	Projection	Budget		2021	2020
Total Revenue and Support	\$ 4,560,325	\$ 11,732,690	\$ 12,131,517	38%	\$ 11,699,790	\$ 10,438,138
Total Expenses	4,874,833	11,930,411	11,442,051	43%	10,176,031	9,974,248
<i>Excess/(Deficit) of Revenue and Support over Expenses before GAAP Adjustments</i>	\$ (314,508)	\$ (197,721)	\$ 689,466	-46%	\$ 1,523,759	\$ 463,890
One-time adjustment	\$ -	\$ -	\$ 509,000	0%		
<i>Revised excess/(Deficit) of Revenue and Support over Expenses before GAAP Adjustments</i>	\$ (314,508)	\$ (197,721)	\$ 180,466	-174%	\$ 1,523,759	\$ 463,890
GAAP Adjustments, net	51,122	278,647	385,599	13%	331,295	100,850
<i>Excess/(Deficit) of Revenue and Support over Expenses after GAAP Adjustments</i>	\$ (263,386)	\$ 80,926	\$ 1,075,065	-24%	\$ 1,855,054	\$ 564,740
Enrollment	433.00	443.00	440.00	98%	449.108	435.327
REVENUE and SUPPORT						
Per Pupil Tuition	\$ 3,507,830	\$ 8,544,211	\$ 8,454,294	41%	\$ 8,249,958	\$ 8,053,984
Lease Assistance	851,106	2,042,655	2,042,655	42%	1,915,869	1,904,860
Title and Other Government Grants	201,369	1,145,774	1,634,568	18%	608,211	479,160
Donations and Contributions	0	0	-	100%	1,130	-
Other	19	50	-	39%	924,622	133
TOTAL REVENUE and SUPPORT	4,560,325	11,732,690	12,131,517	39%	11,699,790	10,438,138
EXPENSES						
Personnel Costs:						
Staff Salaries and Wages	2,511,685	6,182,351	5,910,874	41%	5,199,836	4,819,640
Payroll Taxes	209,695	554,965	577,177	38%	522,936	455,222
Fringe Benefits	459,971	1,147,638	1,159,300	40%	917,857	747,532
Total Personnel Costs	3,181,351	7,884,954	7,647,351	40%	6,640,629	6,022,394
Other Than Personnel Costs:						
Professional Services	98,819	280,000	213,600	35%	169,219	205,374
Academic Consultants and Services	43,380	125,000	125,000	35%	106,548	709,671
Curriculum and Classroom	117,921	502,151	491,646	23%	119,455	209,589
Recruitment and Development	110,847	162,000	127,000	68%	243,665	152,764
General Administrative Expenses	147,442	255,200	194,400	58%	152,215	224,366
General Insurance	45,110	75,000	75,000	60%	69,847	55,791
Technology	112,385	210,320	139,200	53%	280,659	188,445
Occupancy	925,202	2,218,254	2,218,254	42%	2,218,253	2,016,535
Other	12,469	12,533	600	99%	(2,597)	2,892
Total Other Than Personnel Costs	1,613,575	3,840,458	3,584,700	42%	3,357,265	3,765,427
Depreciation	79,907	205,000	210,000	39%	178,137	186,427
TOTAL EXPENSES	4,874,833	11,930,411	11,442,051	41%	10,176,031	9,974,248
Excess/(Deficit) of Revenue and Support over Expenses before GAAP Adjustments	(314,508)	(197,721)	689,466	159%	1,523,759	463,890
GAAP Adjustments, net	51,122	278,647	385,599	18%		
Excess/(Deficit) of Revenue and Support over Expenses after GAAP Adjustments	\$ (263,386)	\$ 80,926	\$ 1,075,065	-325%	\$ 1,523,759	\$ 463,890

Charter High School for Law and Social Justice

Detailed Statements of Revenue, Support and Expenses

Current Fiscal Year-to-Date Compared to Projection
with Year End June 30, 2021 and 2020 Details

	Current Fiscal Year 2021-22 [unaudited]				June 30	
	Year-to-Date	Full Year	Full Year	YTD as a % of Projection (YTD=42%)	[audited]	[audited]
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<i>Excess/(Deficit) of Revenue and Support over Expenses after GAAP Adjustments</i>	\$ (263,386)	\$ 80,926	\$ 1,075,065	-325%	\$ 1,855,054	\$ 564,740
<i>Enrollment</i>	433.00	443.00	440.00	98%	449.11	435.33
REVENUE and SUPPORT						
Per Pupil Tuition and Lease Assistance:						
4101 - GenEd Tuition from NYCDOE	\$ 3,073,328	\$ 7,461,892	\$ 7,411,800	41%	\$ 7,234,331	\$ 7,037,169
4102 - SpEd Tuition from NYCDOE	434,502	1,082,319	1,042,494	40%	1,015,628	980,816
4130 - Lease Assistance from NYCDOE	851,106	2,042,655	2,042,655	42%	1,915,869	1,904,860
4104 - Per Pupil Supplement	-	-	-		-	-
4101(a) and (b) - Tuition from other School Districts	-	-	-		-	36,000
Total Per Pupil Tuition and Lease Assistance	4,358,936	10,586,866	10,496,949	41%	10,165,827	9,958,844
Title and other Government Grants:						
4201 - Title IA	0	266,111	227,000	0%	227,779	226,447
4202 - Title IIA	-	35,636	34,000	0%	31,382	32,109
4203 - Title IVA	-	16,817	17,500	0%	17,656	14,933
4105 - Stimulus	-	-	-		-	93,615
4210 - CSP	-	-	-		-	-
4215 - Cares Act Grant	194,187	683,910	1,212,768	28%	213,223	-
4230 - IDEA Special Needs	-	54,000	54,000	0%	54,919	37,128
4120 - NYSTL	-	39,300	39,300	0%	-	34,934
4220 - eRate	7,182	50,000	50,000	14%	63,252	39,994
Total Title and other Government Grants	201,369	1,145,774	1,634,568	12%	608,211	479,160
Donations and Contributions:						
4305 - Unrestricted Donations and Contributions	0	0	-		1,130	-
4401 - Fundraising Events	-	-	-		-	-
Total Donations and Contributions	0	0	-		1,130	-
Other:						
4501 - Interest and Dividends	19	50	-	39%	68	133
4602 - In-Kind Contributions	-	-	-		-	-
4603 - Donated Services	-	-	-		-	-
4610 - SBA PPP Funds	-	-	-		924,554	-
Total Other	19	50	-	39%	924,622	133
TOTAL REVENUE and SUPPORT	\$ 4,560,325	11,732,690	12,131,517	39%	\$ 11,699,790	\$ 10,438,138
EXPENSES						
Personnel Expenses						
<u>Salaries and Wages</u>						
Administrative Staff:						
5105 - Executive Director	96,992	232,780	232,780	42%	226,246	223,077

Charter High School for Law and Social Justice

Detailed Statements of Revenue, Support and Expenses

Current Fiscal Year-to-Date Compared to Projection
with Year End June 30, 2021 and 2020 Details

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Enrollment	433.00	443.00	440.00	98%	449.11	435.33
5110 - Director of Operations				41%		
5120 - Operations Staff						
5125 - Parent Coordinator						
5130 - Director of Finance						
5132 - Director of HR						
5135 - Director of IT						
5150 - School Aide/Security						
5160 - Chief of Staff						
Total Administrative Staff						
Instructional Oversight Staff:						
5201 - Principal						
5210 - Assistant Principal						
5212 - Director of SPED						
5220 - Guidance Counselor						
5225 - Social Worker						
5230 - Director of College						
5245 - Associate Dean						
5250 - SPED Coordinator						
Total Academic Oversight Staff	768,029	1,788,542	1,788,542	43%	1,218,210	1,148,895
Instructional Staff:						
5310 - Teachers - ELA	210,693	666,324	666,324	32%	645,918	541,983
5315 - Teachers - Math	155,495	590,786	590,786	26%	605,337	497,096
5320 - Teachers - Social Studies	160,544	401,990	401,990	40%	393,899	351,734
5325 - Teachers - Science	178,499	340,275	340,275	52%	351,760	299,136
5330 - Foreign Languages	50,520	216,215	216,215	23%	200,686	205,411
5335 - Teachers - Physical Education / Health	90,078	269,324	269,324	33%	262,321	257,024
5345 - Teachers - The Arts	71,057	180,975	180,975	39%	178,023	199,723
5350 - Teachers - SPED	111,939	312,437	312,437	36%	306,487	294,677
5355 - Teachers - Law	29,789	87,863	87,863	34%	85,305	81,196
5365 - Teachers - SAT/Freshman Seminar	26,675	81,510	-	33%	80,286	75,848
5370 - Teachers - Substitute	15,047	72,572	72,572	21%	4,473	24,600
5375 - Teachers - Intervention	-	-	-		111,721	40,320
Total Instructional Staff	1,100,336	3,220,271	3,138,761	34%	3,226,216	2,868,749
Incentives and Special Programs:						
5410 - Stipends	108,257	108,257	45,000	100%	67,409	211,838
5420 - Summer Bridge Program	12,000	26,500	26,500	45%	3,000	45,598
5425 - Summer School	181,426	181,426	125,000	100%	106,522	

Charter High School for Law and Social Justice

Detailed Statements of Revenue, Support and Expenses

Current Fiscal Year-to-Date Compared to Projection
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	Current Fiscal Year 2021-22 [unaudited]				June 30	
	Year-to-Date	Full Year	Full Year	YTD as a % of Projection (YTD=42%)	[audited]	[audited]
	11/30/2021	Projection	Budget		2021	2020
Total Revenue and Support	\$ 4,560,325	\$ 11,732,690	\$ 12,131,517	38%	\$ 11,699,790	\$ 10,438,138
Total Expenses	4,874,833	11,930,411	11,442,051	43%	10,176,031	9,974,248
<i>Excess/(Deficit) of Revenue and Support over Expenses before GAAP Adjustments</i>	\$ (314,508)	\$ (197,721)	\$ 689,466	-46%	1,523,759	463,890
One-time adjustment	\$ -	\$ -	\$ 509,000	0%		
<i>Revised excess/(Deficit) of Revenue and Support over Expenses before GAAP Adjustments</i>	\$ (314,508)	\$ (197,721)	\$ 180,466	-174%	1,523,759	463,890
GAAP Adjustments, net	51,122	278,647	385,599	18%	331,295	100,850
<i>Excess/(Deficit) of Revenue and Support over Expenses after GAAP Adjustments</i>	\$ (263,386)	\$ 80,926	\$ 1,075,065	-325%	\$ 1,855,054	\$ 564,740
Enrollment	433.00	443.00	440.00	98%	449.11	435.33
5430 - Saturday Academy Regents Prep	875	45,500	45,500	2%	8,778	3,575
5440 - Bonus	20,000	20,000	-	100%	21,000	27,000
Total Incentives and Special Programs	322,558	381,683	242,000	85%	206,709	288,011
Total Salaries and Wages	2,511,685	6,182,351	5,910,874	41%	5,199,836	4,819,640
<u>Payroll Taxes and Fringe Benefits</u>						
Payroll Taxes:						
5510 - Employer FICA (SS and Medicare)	176,974	432,765	433,976	41%	391,224	372,578
5505 - Unemployment Insurance	12,522	55,000	65,844	23%	50,150	50,838
5530 - Disability Insurance	(3,542)	1,000	2,500	-354%	16,597	(1,936)
5610 - Workers Compensation Insurance	23,740	65,000	69,857	37%	63,833	31,912
5515 - MCTMT Tax	-	1,200	5,000	0%	1,084	1,830
5501 - FUTA	-	-	-		48	
Total Payroll Taxes	209,695	554,965	577,177	38%	522,936	455,222
Fringe Benefits:						
5601 - Health Insurance (Medical, Dental and Vision)	405,041	1,007,638	1,007,638	40%	838,580	695,947
5702 - Employer Retirement Plan Match	37,723	100,000	121,662	38%	54,162	18,922
5615 - STD, LTD and Life Insurance	17,057	40,000	30,000	43%	24,470	17,505
5630 - HRA	150	-	-		645	15,158
Total Fringe Benefits	459,971	1,147,638	1,159,300	40%	917,857	747,532
Total Payroll Taxes and Fringe Benefits	669,665	1,702,603	1,736,477	39%	1,440,792	1,202,754
Total Compensation (Salaries, Wages, Taxes and Benefits)	3,181,351	7,884,954	7,647,351	40%	6,640,629	6,022,394
Other Than Personnel Expenses						
Professional Services:						
6301 - Accounting and Bookkeeping	44,450	105,000	105,000	42%	117,123	111,120
6301 - Audit	-	28,000	28,000	0%	-	-
6321 - Legal	1,755	20,000	20,000	9%	13,760	27,524
5701 - Benefits Administrators and Consultants	3,243	8,000	6,000	41%	5,748	526
6305 - Payroll	5,105	15,000	15,600	34%	12,498	10,859
6330 - Fundraising and Grant Writing	-	9,000	9,000	0%	-	-
6390 - Startup Consulting	-	-	-		-	11,500
6380 - Other Professional Services	44,266	95,000	30,000	47%	20,090	43,846
Total Professional Services	98,819	280,000	213,600	35%	169,219	205,374
Academic Consultants and Services:						
6310 - Educational Partner Organizations	40,700	100,000	100,000	41%	99,350	480,533
6370 - Culture Consultants	-	-	-		-	3,500

Charter High School for Law and Social Justice

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One-time adjustment	\$ -	\$ -	\$ 509,000	0%		
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Enrollment	433.00	443.00	440.00	98%	449.11	435.33
6395 - Science Consulting Services	-		-		-	142,540
6350 - Substitute Services	2,680	25,000	25,000	11%	7,198	83,098
Total Academic Consultants and Services	43,380	125,000	125,000	35%	106,548	709,671
Curriculum and Classroom:						
7101 - Classroom Supplies	28,390	40,000	21,377	71%	16,910	2,201
7105 - Classroom Furniture and Equipment (Non-Asset)	-	150	3,268	0%	137	2,052
7115 - ELA Supplies & Materials	3,044	5,000	10,000	61%	2,933	6,985
7117 - Subscriptions/Dues	9,302	25,000	25,000	37%	20,774	13,720
7120 - Math Supplies & Materials	923	5,000	5,000	18%	-	-
7125 - Social Studies Supplies & Materials	-	2,000	2,000	0%	-	-
7130 - Science Supplies & Materials	1,346	2,000	2,000	67%	150	1,964
7135 - Foreign Language Supplies & Materials	772	2,352	2,352	33%	1,650	558
7136 - Art Supplies & Materials	20,289	35,000	35,000	58%	-	-
7140 - College Advisement Supplies & Materials	(950)	18,529	18,529	-5%	1,592	7,669
7145 - Phys Ed Supplies & Materials	8,192	10,000	10,000	82%	-	3,594
7150 - Special Education Supplies & Materials		1,000	1,000	0%		
7155 - Saturday Academy Regents Prep Supplies		5,000	5,000	0%		
7160 - Assessment Supplies and Materials		20,000	20,000	0%		
7165 - Field Trips	8,457	50,000	50,000	17%	-	14,807
7166 - Student Transportation	3,500	10,040	10,040	35%	-	8,040
7170 - Extracurricular Activities	13,344	50,000	50,000	27%	2,961	11,610
7175 - Enrichment Programs	-	50,000	50,000	0%	-	36,768
7176 Intensive Programming		25,000	25,000	0%		
7177 - Summer Bridge	5,500	25,000	25,000	22%	10,340	26,449
7180 - Student Rewards	4,038	9,713	9,713	42%	4,016	6,213
7181 - Senior Activities Supplies & Materials	11,310	50,000	50,000	23%	53,134	15,437
7185 - Scholarship/Uniforms	465	20,000	20,000	2%	3,234	16,521
7190 -Parent Programs	-	2,067	2,067	0%	1,625	67
7195 - NYSTL Expense	-	39,300	39,300	0%	-	34,934
Total Curriculum and Classroom	117,921	502,151	491,646	23%	119,455	209,589
Recruitment and Development:						
6520 - Staff Recruitment	26,247	30,000	30,000	87%	14,301	1,101
6502 - Student Recruitment	25,645	40,000	15,000	64%	5,200	1,155
6401 - Instructional Staff Professional Development	48,501	70,000	60,000	69%	221,994	142,688
6410 - Non-Instructional Staff Professional Development	2,511	10,000	10,000	25%	856	7,701
6420 - Board Development	7,942	12,000	12,000	66%	1,314	120
Total Recruitment and Development	110,847	162,000	127,000	68%	243,665	152,764

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<i>Excess/(Deficit) of Revenue and Support over Expenses after GAAP Adjustments</i>	\$ (263,386)	\$ 80,926	\$ 1,075,065	-325%	\$ 1,855,054	\$ 564,740
Enrollment	433.00	443.00	440.00	98%	449.11	435.33
General Administrative Expenses:						
6101 - Office Supplies	42,538	60,000	54,000	71%	27,104	76,265
8201 - Telephone and Fax	7,306	19,200	19,200	38%	12,263	11,241
6102 - Copy Paper	-	-	-		-	-
6105 - Furniture and Equipment (Non-Capitalized)	4,652	10,000	10,000	47%	6,699	3,488
6110 - Postage	4,755	15,600	15,600	30%	10,104	16,172
6115 - Copy Machine Lease	1,701	26,400	26,400	6%	16,434	24,504
6125 - Staff Transportation	5,929	10,000	2,500	59%	(265)	541
6130 - Team Building / Staff Appreciation	34,084	45,000	27,000	76%	41,920	21,290
6140 - Due and Subscriptions	30,807	40,000	35,700	77%	32,759	20,406
6150 - Student Meals	130	1,000	1,000	13%	-	1,024
6160 - Offsite Storage Facility Rental	1,304	3,000	3,000	43%	2,889	1,819
6601 - Fundraising	-	-	-		-	-
6170 - COVID-9 Supplies and Materials	14,236	25,000	-	57%	2,308	47,615
Total General Administrative Expenses	147,442	255,200	194,400	58%	152,215	224,366
General Insurance:						
6201 - General Insurance	45,110	75,000	75,000	60%	69,847	55,791
Total General Insurance	45,110	75,000	75,000	60%	69,847	55,791
Technology:						
8205 - Internet Connectivity Expense	30,312	60,000	60,000	51%	66,533	45,066
8210 - Network Maintenance/Tech Support Services	35,450	60,000	-	59%	108,903	59,025
8215 - Database Services	30,872	48,000	48,000	64%	50,539	54,038
8220 - Website Consultants/Expenses	510	6,000	6,000	8%	510	8,724
8225 - Technology Equipment & Supplies	2,895	12,000	12,000	24%	43,860	6,712
8230 - Software Subscription	10,977	20,000	6,000	55%	5,970	13,652
8260 - Accounting Software Subscription	1,369	4,320	7,200	32%	4,345	1,226
Total Technology	112,385	210,320	139,200	53%	280,659	188,445
Occupancy:						
8101 - DOE Lease Payments	851,106	2,042,655	2,042,655	42%	1,915,869	1,904,860
8102 - Deferred Rent	73,166	175,599	175,599	42%	302,385	111,675
8103 - Rent In-Kind	-	-	-		-	-
8120 - Janitorial	-	-	-		-	-
8140 - Repairs & Maintenance	930	-	-		-	-
Total Occupancy	925,202	2,218,254	2,218,254	42%	2,218,253	2,016,535
Other:						
8801 - Bank Fees and Charges	36	100	600	36%	(1,635)	1,593
8810 - Taxes and Fees	-	-	-		(961)	-

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One-time adjustment	-	-	509,000	0%		
<i>Revised excess/(Deficit) of Revenue and Support over Expenses before GAAP Adjustments</i>	<i>\$ (314,508)</i>	<i>\$ (197,721)</i>	<i>\$ 180,466</i>	<i>-174%</i>	<i>1,523,759</i>	<i>463,890</i>
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<i>Excess/(Deficit) of Revenue and Support over Expenses after GAAP Adjustments</i>	<i>\$ (263,386)</i>	<i>\$ 80,926</i>	<i>\$ 1,075,065</i>	<i>-325%</i>	<i>\$ 1,855,054</i>	<i>\$ 564,740</i>
<i>Enrollment</i>	<i>433.00</i>	<i>443.00</i>	<i>440.00</i>	<i>98%</i>	<i>449.11</i>	<i>435.33</i>
9100 - Bad Debt	12,433	12,433	-	100%		
9000 - Loss on Disposal of Assets	-	-	-			1,299
Total Other	12,469	12,533	600	99%	(2,597)	2,892
Depreciation	79,907	205,000	210,000	39%	178,137	186,427
TOTAL EXPENSES	4,874,833	11,930,411	11,442,051	41%	10,176,031	9,974,248
Excess/(Deficit) of Revenue and Support over Expenses - BUDGET Basis	\$ (314,508)	\$ (197,721)	\$ 689,466	159%	\$ 1,523,759	\$ 463,890
GAAP Adjustments						
Add:						
Depreciation	79,907	205,000	210,000	39%	178,137	186,427
Deferred Rent	73,166	175,599	175,599	42%	302,385	111,675
Less:						
Capital Expenditures	101,952	101,952			149,227	197,252
Total GAAP Adjustments	51,122	278,647	385,599	18%	331,295	100,850
Excess/(Deficit) of Revenue and Support over Expenses - OPERATING Basis	\$ (263,386)	\$ 80,926	\$ 1,075,065	-325%	\$ 1,855,054	\$ 564,740

Charter High School for Law and Social Justice

Statement of Cashflow from December 1, 2021 - February 28, 2022

	<u>Dec-21</u>	<u>Jan-22</u>	<u>Feb-22</u>	<u>Total</u>
Cash Balance (Unrestricted) @ 11/30/2021	4,264,550	5,089,826	4,168,455	4,264,550
NYC public school district	1,746,647		1,746,647	3,493,294
Federal Title Grants				-
TOTAL CASH AVAILABLE	6,011,197	5,089,826	5,915,102	7,757,844
COMPENSATION EXPENSE				
Personel Cost (Gross Salaries)	492,573	492,573	492,573	1,477,719
Payroll Taxes and Fringe	145,206	145,206	145,206	435,619
TOTAL COMPENSATION EXPENSE	637,779	637,779	637,779	1,913,338
Other Than Personnel Costs - Ongoing				
Professional Services	27,717	27,717	27,717	83,150
Academic Consultants and Services	6,833	6,833	6,833	20,500
Curriculum and Classroom	40,970	40,970	40,970	122,911
Recruitment and Development	3,750	3,750	3,750	11,250
General Administrative Expenses	14,650	14,650	14,650	43,950
General Insurance	6,250	6,250	6,250	18,750
Technology	13,200	13,200	13,200	39,600
Occupancy	170,221	170,221	170,221	510,664
Current Accounts Payable	212,496			212,496
Total Other Than Personnel Costs - Ongoing	283,592	283,592	283,592	850,775
TOTAL CASH OUTFLOWS	921,371	921,371	921,371	2,764,113
TOTAL OPERATING CASH BALANCE - PROJECTED	5,089,826	4,168,455	4,993,731	4,993,731
Days of cash on hand	168.03	137.61	164.86	

Dashboard for November for the December 2021 BOT Meeting

2020-21 FINANCIAL PERFORMANCE			
As of Month Ending:	11/30/2021		
Cash (w/o escrow):	\$4,264,550.00		Benchmarks/Notes on funds
Days of Cash on Hand:	134.8	Target days of cash: 60	
	Actual	Annual Projection	Variance or Projected Variance
Income	\$4,560,325.00	\$11,732,690.00	\$7,172,365.00
Expenses	\$4,874,833.00	\$11,930,411.00	\$7,055,578.00
Profit/(Loss)	-\$314,508.00	-\$197,721.00	\$116,787.00
Total Net Assets	\$5,101,561.00		
Total Net Liabilities	\$1,767,082.00		
Debt Ratio (Liabilities/Assets)	0.35		Target: Debt Ratio>1

DATA AS OF November 2021

2021-22 STUDENT ENROLLMENT												
GRADE	SEPT	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUNE	7/1/2021(Projections)	August
9	125	125	122									120
10	115	115	112									100
11	101	101	100									100
12	100	100	99									100
TOTAL	441	441	433	0	0	0	0	0	0	0	0	420
TARGET	450	450	450	450	450	450	450	450	450	450	450	450
VARIANCE	9	9	17	450	450	450	450	450	450	450	450	30

2021-22 STUDENT ATTENDANCE (% of PS)												
GRADE	SEPT	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUNE		TOTAL
Total	86%											

2021-22: % OF STUDENTS WHO ARE CHRONICALLY ABSENT (> THAN 10% OF TIME)	
	YTD
High School	
SWD	
ELL	
FRL	
Homeless	
General Education	

RE-ENROLLMENT (19-20 -> 20-21)	
Student Group	% Re-Enrolled
All Students	96%
SWD	99%
ELL	99%
FRL	96%

21-22 STUDENT SUSPENSIONS		
	YTD	
	In	Out
Number of High School Suspensions	0	0
Total # Days of Suspension HS	0	0
% of HS Population with at least 1 Susp	0	0
% of Total Population with at least 1 Susp	0	0

DATA AS OF **November 2021**

2021-22 STUDENT DEMOGRAPHICS (% of Population)			
% Subgroup	CHSLSJ		CSD 10
	As of 2020 BEDS	2019 BED	HS
Male	23%		
Female	77%		
SWD	18%		
ELL	19%		
FRL	93%		
Homeless	2%		
Asian			
Black/African American	13%		
Hispanic/Latino	82%		
MultiRacial/Other	5.00%		
White			
% CSD 10			
% outside CSD 10			

21-22 STAFF		
STAFF VACANCIES as of November		
No New Hires in November No Open Positions at this time		
STAFF COMPOSITION		
CATEGORY	November	
	#	%
FTE Teachers (Certified)	26	41%
FTE Teachers (Uncertified)	13	20%
Assistant Teachers	0	0%
Administrators	12	19%
Other Staff	13	20%
Total Staff	64	100%
Student Teachers	2	

2021-22 NUMBER OF STUDENT WITHDRAWALS													
GRADE	AUG-SEPT	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUNE	TOTAL		TOTAL REPLACED
9	16	3	0								3		
10	5	2	0								2		
11	4	1	0								1		
12	2	1	0								1		
Total	27	7	0	0	0	0	0	0	0	0			

2021-22# OF STUDENT WITHDRAWALS BY REASON	
Reason	YTD
Moved outside NYC	8
Dissatisfied	1
Special Education Needs	
Left for more selective school	3
Other/Unknown	22
Expelled	
Total	34

Dashboard for November for December BOT 2021

December BOT

21-22 HIGH SCHOOL REGENT COURSE PERFORMANCE								
REGENT SUBJECT	Q1		Q 2		Q 3		Q4	
	# students in the class	%Pass	# students in the class	%Pass	# students in the class	%Pass	# students in the class	%Pass
ALGEBRA I	113	49%						
ALGEBRA II	43	100%						
CHEMISTRY	27	96%						
EARTH SCIENCE	100	89%						
ENGLISH III	76	99%						
GEOMETRY	61	97%						
GLOBAL II	90	91%						
US HISTORY	80	93%						
LIVING ENVIRONMENT	117	62%						
PHYSICIS								

21-22 HIGH SCHOOL STAR ASSESSMENT PERFORMANCE								
	Grade 9		Grade 10		Grade 11		Grade 12	
	ELA	Math	ELA	Math	ELA	Math	ELA	Math
Baseline % at Grade Level	5%	14%	4%	29%	13%	20%	6%	20%
Percent at Cusp	21%	13%	16%	19%	10%	9%	13%	4%
Midline (February) % at Grade Level								
Percent at Cusp								
Final (June) % at Grade Level								
Percent at Cusp								

HIGH SCHOOL: CLASS OF 2022: AGGREGATE ON TRACK TO GRADUATE % OF STUDENTS IN A COHORT, IN THE AGGREGATE AND DISAGGREGATED BY SUBGROUP THAT HAVE PASSED 3 OUT OF 5 REGENTS REQUIRED FOR GRADUATION BY THEIR 3RD YEAR		
As of November	# in Cohort	% Passing 3 of 5
All Students	85	100%
SWD	11	100%
ELL	2	100%
FRL	77	100%
Black/African American	11	100%
Hispanic/Latino	74	100%

HIGH SCHOOL: COLLEGE		
	Class of 2021	Class of 2022
% of Seniors Who Submitted a College application	83%	
% of Seniors Accepted into College	82%	
% of Seniors Matriculating into College	70%	
% of Students who Return for their 2nd year in College		
% of Students who Return for their 3rd year in College		
% of students who graduate from college in 4 years		
% of students who graduate from college in 5 years		
% of students who graduate from college in 7 years		
% of students who drop out of college		

Percent of Graduation Cohort Passing Regents Exam as of November 2021					
	Math	Science	English	History	Other
Class of 2022	99%	100%	93%	100%	
Class of 2023	91%	89%	2%	89%	
Class of 2024	80%	81%	0	8%	

Percent of Graduation Cohort Enrolled in One or More College Courses or AP courses			
	1 Course	2 Courses	3 or More Courses
Class of 2022	13%	6%	3%
Class of 2023	16%	11%	5%

Credit Accumulation of Graduation Cohort		
	As of Sept. 2021	
Class of 2022: % with at least 33 credits	88%	
Class of 2023: % with at least 22 credits	85%	
Class of 2024: % with at least 11 credits	86%	
Class of 2025: % with at least 11 credits		

% of Graduation Cohort Enrolled in One or More AP Courses		
	1 AP	2 AP or more
Class of 2022	22%	5%
Class of 2023	24%	5%
Class of 2024		

HIGH SCHOOL GRADUATION: Graduation Rates of Cohorts (%)		
	Class of 2021	Class of 2022
4-Year Graduation Rate, All Students	100%	
4-Year Graduation Rate, ELLs	100%	
4-Year Graduation Rate, FRL	100%	
4-Year Graduation Rate, SWD	100%	
5-Year Graduation Rate, All Students	N/A	N/A
5-Year Graduation Rate, ELLs	N/A	N/A
5-Year Graduation Rate, FRL	N/A	N/A
5-Year Graduation Rate, SWD	N/A	N/A

HIGH SCHOOL GRADUATION: Graduation Rates of Cohorts By Type of Diploma (%)		
	Class 2021	Class 2022
Local Diploma	0.00%	
Regents Diploma	91.00%	
Regents Diploma with Adv Designation	9.00%	

% of Class that participated in a Law course	
Class of 2022	100%
Class of 2023	100%
Class of 2024	100%
Class of 2025	100%

PREDICTED HIGH SCHOOL GRADUATION: as of November 2021	
	Class of 2022
# of student in class	85
Percentage graduating for June 2022	94.00%
Percentage graduating for August 2022	6.00%