# THE CHARTER HIGH SCHOOL FOR LAW AND SOCIAL JUSTICE



**EXCELLENCE • CHARACTER • COURAGE • COMMITMENT** 

Notice of Meeting of Board of Trustees for The Charter High School for Law and Social Justice Thursday, January 16, 2025, at 6:00 pm 1960 University Avenue, Bronx, NY, 10453

or By Zoom

**Board Meeting 2025** 

Thursday, January 16, 2025, ⋅6:00 – 7:00 pm Monthly, on the third Thursday

Join Zoom Meeting

Location:

https://us06web.zoom.us/j/84126406566

# All are invited

For more information, please contact <a href="mailto:admin@CHSLSJ.org">admin@CHSLSJ.org</a> or Board Chair Jack Callahan, JCallahan@CHSLSJ.org.

# **Other Locations**

John Callahan- 600 West 111<sup>th</sup> Street #10B1. NY 10025
Janine Azriliant - 17 Bridle Path, Remsenburg, NY, 11960
Christian Bannerman - 940 Pearl Drive, San Marcos, CA, 92078
Rina Beder - 30 Magnolia, Larchmont, NY, 10538
Amy Fuller - 37 West 12th Street ,Apt 6E,New York, NY. 10011
Richard Marsico - 534 Prospect Ave., Mamaroneck, NY, 10543
Jumaane Saunders - 408 west 147th St , NY NY 10031.
Linnet Tse - 30 Dante Street, Larchmont, NY, 10538

# THE CHARTER HIGH SCHOOL FOR LAW AND SOCIAL JUSTICE



# **EXCELLENCE • CHARACTER • COURAGE • COMMITMENT**

# Agenda-Board of Trustees Meeting January 16, 2025, 6:00 pm.

In-Person and via Zoom

1.	Welcom	e and Call to Order	(3 minutes)
me	mber remo	Agenda (Items on the Consent Agenda are automatically oves an item from the consent agenda. In that event, the ite najority vote.)	= =
	a.	Approval of December Minutes	(3 minutes)
3.	Financia	als- Mr. Burke	(10 minutes)
4.	Executiv	ve Director	(15 minutes)
	a.	MS update-HS Update	
5.	Chairma	nn Report	(20 minutes)
6.	Commit	tee Reports-None	(20 minutes)
	a.	Finance Committee	
	b.	Academic Committee	
	c.	Fundraising Committee	
	d.	Governance- Board Retreat	
7.	New Bu	siness:	(20 Minutes)
8	Stateme	nts from Members of the Public	

Any member of the public who signed up to speak may speak in conformity with the School's Open

- 9. Next Meeting: February 20, 2025, 6:00 pm
- 10. Motion to Adjourn

Meetings Law Policy.



# **Financial Report**

For the Period Ending December 31, 2024

# Fiscal Year 2024-25

with June 30, 2024 and 2023 Statements

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- 5 Cash Flow Projection

# Notes to Financial Report For the Period Ending December 31, 2024

Unencumbered Cash	h
Total Cash and Equivalents	\$ 5,497,071 [a]
Encumberances to Cash	
Restrictions:	
Escrow	100,957
Unearned Revenue (Advances Received but not Earned)	2,345,208
	2,446,165 [b]
Vendor Obligations	
Accounts Payable and Accrued Expenses	357,463_ [c]
Total Cash Encumberances	2,803,628_ <b>[d]</b> {[b] + [c]}
Unencumbered Cash Balance	_\$ 2,693,443_ [a] - [d]
	<del></del>

Days of Cash on Hand	
Total Fiscal Year 2024-25 Budgeted Expenses (excluding Depreciation and Deferred Rent)	\$ 16,138,702
Average Daily Expenses (Total Projected Expenses ÷ 365)	\$ 44,216
Total Cash Available for Operating Use (Total Cash - Escrow)	\$ 5,396,114
Number of Days of Unrestricted Cash Available (Total Cash Available ÷ Average Daily Expenses)	122.0

	Liquidity Measures		
•	Current (Working) Capital Ratio - measures the School's ability to pay off its current liabilities (usually within one year) with its current assets such as cash and receivables. The higher the ratio, the better the School's liquidity position.	At 12/31/24	Benchmark 1.2
•	Unrestricted Days Cash	122.0	60.0
•	Debt to Asset Ratio - measures the School's assets that are financed by liabilities, or debts, rather than its equity. Greater than 1 indicates that the School's liabilities are higher than its assets	1.1	1.0
•	Acid Test/Quick Ratio - indicates whether the School has sufficient short-term assets to cover its short-term liabilities.	1.3	1.0

# **Statements of Financial Position**

At Current Year-to-Date, and June 30, 2024 and 2023

				-Dec				ne 30	
				udited]			[audited]	[audited]	
ASSETS		<u>HS</u>	<u>MS</u>	<b>Elimination</b>	Co	<u>onsolidated</u>	<u>2024</u>	<u>2023</u>	
Current Assets:									
Cash and cash equivalents - Operating	\$	3,468,040	\$ 25,000		\$	3,493,040	\$ 72,967	\$ 249,836	ô
Cash and cash equivalents - ICS		1,928,074	•			1,928,074	108,767	3,137,664	4
Cash and cash equivalents - Brokerage Account		-				-	3,456,942		
Escrow - Restricted		100,957				100,957	100,906	100,797	7
Grants Receivable		122,735	52,973			175,708	702,791	404,802	2
Due from MS		1,008,092	•	(1,008,092)		-		•	
Due from FOCHSLSJ		120,969		( , , , ,		120,969	83,774	16,007	7
Per Pupil Receivable		18,804				18,804	20,002	32,114	4
Prepaid Expenses and Other Receivables		196,463				196,463	202,615	192,961	
Total current assets		6,964,134	77,973	(1,008,092)		6,034,015	4,748,765	4,134,180	_
Security Deposit		_	512,500			512,500	_	400,000	Λ
ROU Asset		21,452,388	312,300			21,452,388	22,232,156	23,761,596	
Fixed assets, Net		592,673	450,917			1,043,590	538,386	432,555	
i ixed assets, ivet	-	332,073	450,317			1,045,550	330,300	432,330	_
	\$	29,009,196	\$ 1,041,390	\$ (1,008,092)	\$	29,042,493	\$ 27,519,307	\$ 28,728,331	1_
LIABILITIES and NET ASSETS									
Current Liabilities:									
Accounts Payable	\$	-	\$ 14,577		\$	14,577	\$ 155,782	\$ 18,529	9
Accrued Expenses & Payroll Liabilities		357,463	57,231			414,694	680,742	661,032	2
Defered or Unearned Revenue		2,345,208	303,122			2,648,330	6,997	_	
Due to HS (net)		_,,	1,008,092	(1,008,092)		_,,	-,		
Short Term Lease Liability		1,456,140	.,,	(:,,)		1,456,140	1,429,297	1,376,995	5
Total current liabilities		4,158,811	1,383,023	(1,008,092)		4,533,742	2,272,818	2,056,555	
Long-Term Liabilities:									
Long Term Lease Liability		21,174,468				21,174,468	21,910,820	23,340,117	7
Deferred Rent						-	-	-	
Total Long-Term Liabilities		21,174,468		-		21,174,468	21,910,820	23,340,117	7
Total Zong Total Ziasimios		21,1111,100				21,111,100	21,010,020	20,010,111	
Net Assets									
Net Assets without Donor Restrictions		3,335,668				3,335,668	3,331,659	3,323,937	
Change in net assets during current period		340,249	(341,633)			(1,384)	4,009	7,723	3
Total net assets		3,675,917	(341,633)	-		3,334,284	3,335,668	3,331,659	)
									_
TOTAL LIABILITIES and NET ASSETS	\$	29,009,196	\$ 1,041,390	\$ -	\$	29,042,493	\$ 27,519,307	\$ 28,728,331	<u>L</u>

# Summary Statements of Revenue, Support and Expenses Current Fiscal Year-to-Date Compared to Board Approved Budget with Year End June 30, 2024 and 2023 Summary

		Current Fiscal Year 2024-25 [unaudited]									June	e 30		
		HS	Only			MS O	nly		Conso	lidated		YTD as a %	[audited]	[audited]
		tuals as of 2/31/2024	Full	l Year Budget	Actual: 12/31		Full Year Budget	<u> </u>	Actuals as of 12/31/2024	Full Yea	r Budget	of Budget (YTD=50%)	<u>2024</u>	2023
Total Revenue and Support			\$	13,147,537	\$ 1,2	244,802	\$ 2,454,012	\$	7,918,339	\$ 15,	601,549	51%	\$ 13,022,334	\$ 12,660,289
Total Expenses		6,333,288		12,964,692	1,5	586,435	3,534,527		7,919,723	16,	499,219	48%	13,018,325	12,652,567
Excess/(Deficit) of Revenue and Support over Expenses before Cash Adjustments	\$	340,249	\$	182,845	\$ (3	341,633)	\$ (1,080,515	\$	(1,384)	\$ (	897,670)		\$ 4,009	\$ 7,723
GAAP Adjustments, net		15,972		315,517	(4	150,917)	(165,000	)	(434,945)		150,517		(105,831)	88,584
Excess/(Deficit) of Revenue and Support over Expenses after Cash Adjustments	\$	356,221	\$	498,362	\$ (7	792,550)	\$ (1,245,515	\$	(436,329)	\$ (	747,153)		\$ (101,823)	\$ 96,306
Enrollmen	t	474.13		470.00		48.67	60.00	)	522.79		530.00	99%	463.13	443.45
REVENUE and SUPPORT														
Per Pupil Tuition	\$	5,017,259	\$	10,067,635	\$	493,503	\$ 1,371,220	\$	5,510,762	\$ 1	1,438,855	48%	\$ 9,720,232	\$ 9,052,141
Lease Assistance		1,032,904		2,077,737		- 1	342,792	2	1,032,904		2,420,529	43%	2,065,808	2,054,115
Title and Other Government Grants		552,934		842,165		751,299	740,000	)	1,304,233		1,582,165	82%	1,041,093	1,412,548
Donations and Contributions		2,993		-		-	-		2,993		-		16,972	31,263
Other		67,447		160,000		-	-		67,447		160,000	42%	178,229	110,223
TOTAL REVENUE and SUPPORT		6,673,537		13,147,537	1	,244,802	2,454,012	2	7,918,339	1	5,601,549	51%	13,022,334	12,660,289
EXPENSES														
Personnel Costs:														
Staff Salaries and Wages		3,246,381		6,760,864		667,948	1,557,242	2	3,914,329		8,318,106	47%	7,020,471	6,762,351
Payroll Taxes		244,814		627,921		49,060	160,742	2	293,874		788,663	37%	601,105	640,511
Fringe Benefits		775,419		1,469,555		-	320,443	3	775,419		1,789,998	43%	1,289,652	1,163,289
Total Personnel Costs		4,266,615		8,858,340		717,008	2,038,427	'	4,983,622	1	0,896,767	46%	8,911,228	8,566,151
Other Than Personnel Costs:														
Professional Services		195,777		424,490		50,424	160,000	)	246,201		584,490	42%	498,276	340,824
Academic Consultants and Services		-		5,000		-	10,000	)	-		15,000	0%	516	111,600
Curriculum and Classroom		188,294		470,000		25,773	106,000	)	214,067		576,000	37%	445,229	381,681
Recruitment and Development		97,584		210,000		118,069	115,000	)	215,654		325,000	66%	176,457	291,938
General Administrative Expenses		144,565		310,500		40,251	55,000	)	184,816		365,500	51%	341,429	252,788
General Insurance		132,701		110,000		-	80,000	)	132,701		190,000	70%	102,796	87,082
Technology		71,693		182,808		30,636	125,000		102,329		307,808	33%	172,308	193,288
Occupancy		1,110,480		2,218,254		529,275	800,000		1,639,755		3,018,254	54%	2,218,254	2,218,254
Other		110		300		-	100		110		400	28%	167	131
Total Other Than Personnel Costs		1,941,205		3,931,352		794,427	1,451,100	)	2,735,632		5,382,452	51%	3,955,431	3,877,587
Depreciation		125,469		175,000		75,000	45,000		200,469		220,000	91%	151,666	208,829
TOTAL EXPENSES		6,333,288		12,964,692	1	1,586,435	3,534,527		7,919,723	1	6,499,219	48%	13,018,325	12,652,567
Excess/(Deficit) of Revenue and Support over Expenses <u>before</u> Cash Adjustments		340,249		182,845		(341,633)	(1,080,515	5)	(1,384)		(897,670)	0%	4,009	7,723
Cash Adjustments, net		15,972		315,517		(450,917)	(165,000	))	(434,945)		150,517		(105,831)	88,584
Excess/(Deficit) of Revenue and Support over Expenses <u>after</u> Cash Adjustments	\$	356,221	\$	498,362	\$	(792,550)	\$ (1,245,515	5) \$	(436,329)	\$	(747,153)	58%	\$ (101,823)	\$ 96,306

# Detailed Statements of Revenue, Support and Expenses

	Current Fiscal Year 2024-25 [unaudited]							June	30
	HS	Only		Only		olidated	YTD as a %	[audited]	[audited]
	Actuals as of 12/31/2024	Full Year Budget	Actuals as of 12/31/2024	Full Year Budget	Actuals as of 12/31/2024	Full Year Budget	of Budget (YTD=50%)	2024	2023
Total Revenue and Support	\$ 6,673,537	\$ 13,147,537	\$ 1,244,802	\$ 2,454,012	\$ 7,918,339	\$ 15,601,549	51%		\$ 12,660,289
Total Expenses	6,333,288	12,964,692	1,586,435	3,534,527	7,919,723	16,499,219	48%	13,018,325	12,652,567
Excess/(Deficit) of Revenue and Support over Expenses before Cash Adjustments	\$ 340,249	\$ 182,845	\$ (341,633)		\$ (1,384)		10,70	4,009	7,723
GAAP Adjustments, net	15,972	315,517	(450,917)		(434,945)			(105,831)	88,584
Excess/(Deficit) of Revenue and Support over Expenses after Cash Adjustments	\$ 356,221	\$ 498,362	\$ (792,550)	\$ (1,245,515)	\$ (436,329)	\$ (747,153)		\$ (101,823)	\$ 96,306
Enrollment Enrollment	474.13	470.00	48.67	60.00	522.79	530.00	99%	463.13	443.45
REVENUE and SUPPORT									
Per Pupil Tuition and Lease Assistance:									
4101 - GenEd Tuition from NYCDOE	\$ 4,514,647	\$ 8,950,680	\$ 463.398	\$ 1,142,640	\$ 4.978.044	\$ 10,093,320	49%	\$ 8,516,030	\$ 7,793,953
4102 - SpEd Tuition from NYCDOE	502,612	1,116,955	30,105	228,580	532,717	1,345,535	40%	1,204,202	1,258,188
4130 - Lease Assistance from NYCDOE	1,032,904	2,077,737	,	342,792	1,032,904	2,420,529	43%	2,065,808	2,054,115
4104 - Per Pupil Supplement	-				-	-		-	-
4101(a) and (b) - Tuition from other School Districts	-				-	-		-	-
Total Per Pupil Tuition and Lease Assistance	6,050,163	12,145,372	493,503	1,714,012	6,543,666	13,859,384	47%	11,786,040	11,106,256
Title and other Government Grants:									
4201 - Title IA	119,409	277,000	52,973	40,000	172,382	317,000	54%	277,420	283,503
4202 - Title IIA	29,200	32,072	-		29,200	32,072	91%	32,072	35,746
4203 - Title IVA	2,000	22,093	-		2,000	22,093	9%	22,094	18,935
4105 - Stimulus	-				-	-		-	-
4210 · CSP	-		698,326	680,000	698,326	680,000	103%	-	-
4215 · Cares Act Grant	297,119	297,000			297,119	297,000	100%	533,067	932,637
4230 - IDEA Special Needs	105,206	130,000		20,000	105,206	150,000	70%	130,840	94,257
4120 - NYSTL	-	39,000			-	39,000	0%	-	-
4220 - eRate	552,934	45,000	754 000	740.000	4 204 222	45,000	0% <b>82%</b>	45,600	47,470
Total Title and other Government Grants	552,934	842,165	751,299	740,000	1,304,233	1,582,165	82%	1,041,093	1,412,548
Donations and Contributions:									
4305 - Unrestricted Donations and Contributions	2,993				2,993	-		16,972	31,263
4401 - Fundraising Events	-				0.000			- 40.070	- 04 000
Total Donations and Contributions	2,993	-	•	•	2,993	•		16,972	31,263
Other:									
4501 - Interest and Dividends	67,447	160,000			67,447	160,000	42%	178,229	37,823
4602 - In-Kind Contributions	-				-	-		-	72,400
4603 - Unrealized Gains/(Losses)	-	1			-	-			
4604 - Realized Gains/(Losses)	-				-	-			
4600 - Other Sources of Revenue & Support - Other  Total Other	67,447	160,000			67,447	160,000	42%	178,229	110,223
TOTAL REVENUE and SUPPORT	\$ 6,673,537	13,147,537	1,244,802	2,454,012	7.918.339	15,601,549	51%	\$ 13.022.334	\$ 12.660.289
TOTAL REVENUE dilu SOFFORT	\$ 0,073,337	13,147,337	1,244,002	2,434,012	7,510,335	13,001,349	J170	\$ 13,022,334	\$ 12,000,209
EXPENSES									
Personnel Expenses									
Salaries and Wages									
Administrative Staff:									
5105 - Executive Director	63,591	127,182	63,591	127,182	127,182	254,364	50%	246,956	239,856
5110 - Director of Operations	2,874	17,970	8,985	17,970	11,859	35,940	33%	37,777	24,645
5120 - Operations Staff	67,145	155,176	30,000	80,000	97,145	235,176	41%	128,704	115,750
5125 - Parent Coordinator	27,436	57,003			27,436	57,003	48%	50,416	54,231
5130 - Director of Finance	40,977	81,954	13,659	27,318	54,636	109,272	50%	106,090	103,058
5132 - Director of HR	47,625	95,250	15,875	31,750	63,500	127,000	50%	137,033	82,209
5135 - Director of IT	57,914	115,829		00	57,914	115,829	50%	112,455	108,760
5137 - Data Manager	45,000	67,500		22,500	45,000	90,000	50%	22,500	
5150 - School Aide/Security 5160 - Chief of Staff	-				-	-		-	0
Total Administrative Staff	352,562	717,864	132,110	306,720	484,673	1,024,584	47%	841,931	728,509
i Otal Aulillilion anve Otali	332,302	111,004	132,110	300,720	404,073	1,024,304	4170	041,531	120,309

### Detailed Statements of Revenue, Support and Expenses

		Jun	e 30						
	HS	Only	MS	Only	Consc	olidated	YTD as a %	[audited]	[audited]
	Actuals as of	Full Year Budget	Actuals as of	Full Year Budget	Actuals as of	Full Year Budget	of Budget		
	12/31/2024	_	12/31/2024		12/31/2024		(YTD=50%)	<u>2024</u>	<u>2023</u>
Total Revenue and Support	\$ 6,673,537	\$ 13,147,537	\$ 1,244,802			\$ 15,601,549	51%	\$ 13,022,334	\$ 12,660,289
Total Expenses	6,333,288	12,964,692	1,586,435	3,534,527	7,919,723	16,499,219	48%	13,018,325	12,652,567
Excess/(Deficit) of Revenue and Support over Expenses <u>before</u> Cash Adjustments	\$ 340,249	\$ 182,845	\$ (341,633)		\$ (1,384)			4,009	7,723
GAAP Adjustments, net Excess/(Deficit) of Revenue and Support over Expenses after Cash Adjustments	15,972 \$ 356,221	315,517 \$ 498,362	(450,917) \$ (792,550)		(434,945) \$ (436,329)	150,517 \$ (747,153)		(105,831) \$ (101,823)	\$88,584 \$ 96,306
Enrollment	474.13	470.00	48.67	60.00	522.79	530.00	99%	463.13	443.45
					022.10				
Instructional Oversight Staff:									ı l
5201 - Principal	97,500	195,000	89,440	190,001	186,940	385,001	49%	303,848	190,657
5210 - Assistant Principal	174,964	355,915			174,964	355,915	49%	528,849	605,015
5212 · Director of SPED	68,688	137,376			68,688	137,376	50%	131,960	113,077
5220 - Guidance Counselor	227,407	411,448	32,003	75,300	259,410	486,748	53%	400,081	369,537
5225 - Social Worker								-	
5230 - Director of College	65,920	131,840			65,920	131,840	50%	127,953	113,869
5245 - Associate Dean	146,931	324,611	46,350	92,700	193,281	417,311	46%	329,149	325,128
5250 - SPED Coordinator	18,750	45,000			18,750	- 45,000	42%	-	-
5270 - Janitor Total Academic Oversight Staff	800,161	1,601,190	167,792	358,001	967,953	1,959,191	42% <b>49%</b>	1,821,840	1,717,282
·	000,101	1,001,130	101,132	330,001	301,333	1,555,151	4570	1,021,040	1,717,202
Instructional Staff: 5310 - Teachers - ELA	204.000	000 044	27 400	07.000	400,000	4 004 404	37%	777 545	007.740
5310 - Teachers - ELA 5315 - Teachers - Math	364,992 338,728	996,841 901,190	37,100 44,299	87,293 104,232	402,092 383,027	1,084,134 1,005,422	38%	777,515 849,869	687,746 611,226
5320 - Teachers - Social Studies	236,801	517,080	38,631	90,000	275,432	607,080	45%	623,530	475,621
5325 - Teachers - Science	182,794	436.556	45,875	110.747	228.669	547.303	42%	413,013	634.749
5330 - Foreign Languages	87,944	126,515		72,100	87,944	198,615	44%	213,292	172,342
5335 - Teachers - Physical Education / Health	150.346	356.230	53,679	128,192	204.024	484,422	42%	289.894	285,663
5340 · Teaching Assistants	53,515	555,255	-	120,102	53,515		.270	200,001	200,000
5345 - Teachers - The Arts	96,769	228,845	52,895	124,458	149,664	353,303	42%	224,434	203,754
5350 - Teachers - SPED	128,479	289,817	67,648	175,499	196,127	465,316	42%	335,735	284,916
5355 - Teachers - Law	52,938	105,955			52,938	105,955	50%	78,829	90,188
5365 - Teachers - SAT/Freshman Seminar	-	83,516			-	83,516	0%	79,738	72,061
5370 - Teachers - Substitute	38,015	89,265	745		38,760	89,265	43%	87,792	134,192
5375 - Teachers - Intervention	<u>-</u>				-	-		-	-
Total Instructional Staff	1,731,322	4,131,810	340,871	892,521	2,072,193	5,024,331	41%	3,973,640	3,652,459
Incentives and Special Programs:									ı l
5410 - Stipends	28,964	25,000	23,802		52,766	25,000	211%	25,280	13,519
5411 · Department Chairs/Leads	-	25,000	-		-	25,000	0%	35,000	14,704
5412 · News Literacy Course			-				=	-	
5413 · Athletic Director/Coaches	40,864	60,000	921		41,785	60,000	70%	91,657	101,408
5414 · After School Clubs 5415 · Extra Classes/Lunch Duties	23,724 22,477	35,000 35,000	2,257 194		25,982 22,670	35,000 35,000	74% 65%	38,155 51,589	41,615 25,036
5416 · Other Incentives	22,411	25,000	134		22,070	25,000	0%	14,508	11,085
5420 - Summer Bridge Program	24,539	25,000			24.539	25,000	98%	10,175	10,300
5425 - Summer School	64,184	70,000	_		64,184	70,000	92%	72,485	132,825
5430 - Saturday Academy Regents Prep	32,585	10,000	_		32,585	10,000	326%	42,212	19,609
5440 - Bonus	125,000	,			125,000	-		2.000	294.000
Total Incentives and Special Programs	362,337	310,000	27,174		389,511	310,000	126%	383,060	664,101
Total Salaries and Wages	3,246,381	6,760,864	667,948	1,557,242	3,914,329	8,318,106	47%	7,020,471	6,762,351
Payroll Taxes and Fringe Benefits			,		, ,				
Payroll Taxes:									
5510 - Employer FICA (SS and Medicare)	243,201	505,981	49,060	117,802	292,261	623,783	47%	531,419	530,685
5505 - Unemployment Insurance	9,331	73,440	,500	19,440	9,331	92,880	10%	34,625	41,075
5530 - Disability Insurance	(7,719)	2,500		2,500	(7,719)		-154%	(4,323)	18,740
5610 - Workers Compensation Insurance	-	45,000		20,000	-	65,000	0%	39,385	50,011
5515 - MCTMT Tax	-	1,000		1,000	-	2,000	0%	-	-

# Detailed Statements of Revenue, Support and Expenses

	Current Fiscal Year 2024-25 [unaudited]						June 30		e 30
	HS	Only	MS	Only	Consc	olidated	YTD as a %	[audited]	[audited]
	Actuals as of 12/31/2024	Full Year Budget	Actuals as of 12/31/2024	Full Year Budget	Actuals as of 12/31/2024	Full Year Budget	of Budget (YTD=50%)	<u>2024</u>	2023
Total Revenue and Support	\$ 6,673,537	\$ 13,147,537	\$ 1,244,802	\$ 2,454,012	\$ 7,918,339	\$ 15,601,549	51%	\$ 13,022,334	
Total Expenses	6,333,288	12,964,692	1,586,435	3,534,527	7,919,723	16,499,219	48%	13,018,325	12,652,567
Excess/(Deficit) of Revenue and Support over Expenses before Cash Adjustments	\$ 340,249	\$ 182,845	\$ (341,633)	\$ (1,080,515)	\$ (1,384)	\$ (897,670)		4,009	7,723
GAAP Adjustments, net	15,972	315,517	(450,917)		(434,945)			(105,831)	88,584
Excess/(Deficit) of Revenue and Support over Expenses after Cash Adjustments	\$ 356,221	\$ 498,362	\$ (792,550)		\$ (436,329)	. , , ,		\$ (101,823)	\$ 96,306
Enrollmen	474.13	470.00	48.67	60.00	522.79	530.00	99%	463.13	443.45
5501 - FUTA									į į
Total Payroll Taxes	244,814	627,921	49.060	160,742	293,874	788.663	37%	601.105	640.511
Fringe Benefits:	,	,	,,,,,,		, .	,		,	
5601 - Health Insurance (Medical, Dental and Vision)	606,306	1,236,366		227,320	606,306	1,463,686	41%	1,021,602	952.140
5702 - Employer Retirement Plan Match	136,115	191,189		76,123	136,115	267,312	51%	228,612	190,709
5615 - STD. LTD and Life Insurance	32,848	40,000		15,000	32,848	55,000	60%	37,728	18,144
5630 - HRA	150	2,000		2,000	150	4,000	4%	1,710	2,295
Total Fringe Benefits	775,419	1,469,555		320,443	775,419	1,789,998	43%	1,289,652	1,163,289
Total Payroll Taxes and Fringe Benefits	1,020,233	2,097,476	49,060	481,185	1,069,293	2,578,661	41%	1,890,757	1,803,800
Total Compensation (Salaries, Wages, Taxes and Benefits)	4,266,615	8,858,340	717,008	2,038,427	4,983,622	10,896,767	46%	8,911,228	8,566,151
(	,,,,,,,	2,222,212	,	_,,	,,,,,,,	, ,		2,011,==0	3,222,122
Other Than Personnel Expenses									i
Professional Services:	54.044	400 400	40.750	00.000	00.704	000 400	200/	404.000	440,000
6301 - Accounting/Bookkeeping and Audit 6321 - Leaal	51,041 11.443	160,490 60.000	18,750 509	60,000 30,000	69,791 11.952	220,490 90.000	32% 13%	164,299 56,120	148,396 56.267
3.	3.168	15,000	509	5,000	3.168	20,000	16%	6.118	6.430
5701 - Benefits Administrators and Consultants 6305 - Payroll	11,149	20,000		10,000	11,149	30,000	37%	19,011	15,418
6330 - Fundraising and Grant Writing	11,143	9,000		10,000	11,143	9,000	0%	13,011	15,410
6390 - Startup Consulting	_	5,000				5,000	070	_	
6380 - Other Professional Services	118.977	160.000	31,165	55.000	150.142	215.000	70%	252.727	114.314
Total Professional Services	195,777	424,490	50,424	160,000	246,201	584,490	42%	498,276	340,824
Academic Consultants and Services:									i
6310 - Educational Partner Organizations	-				-	-		-	111,600
6370 - Culture Consultants	-				-	-		-	-
6395 - Science Consulting Services	-				-	-		-	-
6350 - Substitute Services	-	5,000		10,000	-	15,000	0%	516	-
Total Academic Consultants and Services	-	5,000	-	10,000		15,000	0%	516	111,600
Curriculum and Classroom:									i
7101 - Classroom Supplies	36,080	40,000	11,371	50,000	47,451	90,000	53%	32,578	9,090
7105 - Classroom Furniture and Equipment (Non-Asset)		2,000	3,165	20,000	3,165	22,000	14%	-	1,058
7115 - ELA Supplies & Materials	8,375	8,000	4.550		8,375	8,000	105%	6,112	1,081
7117 - Subscriptions/Dues	11,656	15,000	1,550		13,206	15,000	88%	7,092	9,825
7120 - Math Supplies & Materials 7125 - Social Studies Supplies & Materials	827 904	10,000 1,000	-		827 904	10,000 1,000	8% 90%	6,214	207
7130 - Science Supplies & Materials	6,705	10,000	721		7,426	10,000	74%	6,417	12,075
7135 - Foreign Language Supplies & Materials	684	2,000	121		684	2,000	34%	882	346
7136 - Art Supplies & Materials	10,831	45,000			10,831	45,000	24%	39,072	68,792
7140 - College Advisement Supplies & Materials	7,108	20,000			7,108	20,000	36%	14,230	9.581
7145 - Phys Ed Supplies & Materials	6,162	15,000			6,162	15,000	41%	12,850	8,271
7150 - Special Education Supplies & Materials	-	1,000			-	1,000	0%	,	.,
7155 - Saturday Academy Regents Prep Supplies	564	2,500			564	2,500	23%	2,645	i
7160 - Assessment Supplies and Materials	1,602	4,000		15,000	1,602	19,000	8%	3,749	7,846
7165 - Field Trips	4,407	30,000		10,000	4,407	40,000	11%	32,678	37,571
7166 - Student Transportation	759	3,000		1,000	759	4,000	19%	2,025	1,304
7170 - Extracurricular Activities	21,194	45,000		5,000	21,194	50,000	42%	36,522	25,225
7175 - Enrichment Programs	1,324				1,324	-		1,221	-
7176 - Intensive Programming	10,010	20,000		5,000	10,010	25,000	40%	81,525	1

# Detailed Statements of Revenue, Support and Expenses

			Jun	e 30					
	HS	S Only	MS	Only	Consc	lidated	YTD as a %	[audited]	[audited]
	Actuals as of	Full Year Budget	Actuals as of	Full Year Budget	Actuals as of	Full Year Budget	of Budget (YTD=50%)	0004	2000
	12/31/2024		12/31/2024	=	12/31/2024			2024	2023
Total Revenue and Support Total Expenses	\$ 6,673,537 6,333,288	\$ 13,147,537 12,964,692	\$ 1,244,802 1,586,435	\$ 2,454,012 3,534,527	\$ 7,918,339 7,919,723	\$ 15,601,549 16,499,219	51% 48%	\$ 13,022,334 13,018,325	\$ 12,660,289 12,652,567
Excess/(Deficit) of Revenue and Support over Expenses <u>before</u> Cash Adjustments	\$ 340,249	\$ 182,845	\$ (341,633)		\$ (1,384)		40%	4,009	7,723
GAAP Adjustments, net	15,972	315,517	(450,917)	(165,000)	(434,945)	150,517		(105,831)	88,584
Excess/(Deficit) of Revenue and Support over Expenses after Cash Adjustments	\$ 356.221	\$ 498,362	\$ (792.550)		\$ (436.329)			\$ (101,823)	\$ 96.306
Enrollment	474.13	470.00	48.67	60.00	522.79	530.00	99%	463.13	443.4
7477 0 0'1	0.440	45.000			0.440	45.000	400/	7.474	40.44
7177 - Summer Bridge 7180 - Student Rewards	6,419	15,000			6,419	15,000	43%	7,171	18,44 15.46
7181 - Senior Activities Supplies & Materials	1,277 27.025	25,000 90,000			1,277 27,025	25,000 90,000	5% 30%	22,106 110,017	143,37
7161 - Seriidi Activities Supplies & Materials 7185 - Scholarship/Uniforms	21,731	20,000	8,966		30,696	20,000	153%	15,514	9,15
7190 - Parent Programs	2,650	7,500	0,900		2,650	7,500	35%	4,611	2,97
7195 - Paletit Flograms 7195 - NYSTL Expense	2,030	39.000			2,030	39.000	0%	4,011	2,57
Total Curriculum and Classroom	188.294	470.000	25,773	106.000	214.067	576.000	37%	445.229	381.68
ecruitment and Development:	100,234	470,000	25,115	100,000	214,007	370,000	31 /0	440,223	301,00
6520 - Staff Recruitment	28,628	40,000	8,205	20,000	36,833	60,000	61%	29,840	37,04
6502 - Student Recruitment	12,524	30,000	54,703	25,000	67,227	55,000	122%	24,779	34,05
6401 - Instructional Staff Professional Development	48.258	100.000	55,109	50.000	103.367	150.000	69%	100.543	209.34
6410 - Non-Instructional Staff Professional Development	8,175	25.000	52	10.000	8,227	35.000	24%	13,382	1.00
6420 - Board Development	-	15.000	-	10.000	-	25.000	0%	7.912	10.49
Total Recruitment and Development	97,584	210,000	118,069	115,000	215,654	325,000	66%	176,457	291,93
eneral Administrative Expenses:									
6101 - Office Supplies	21,653	70,000	24,268	20,000	45,921	90,000	51%	67,837	80,05
8201 - Telephone and Fax	11,625	35,000		10,000	11,625	45,000	26%	41,101	31,97
6102 - Copy Paper	-				-	-		-	-
6105 - Furniture and Equipment (Non-Capitalized)	-	5,000	9,349	5,000	9,349	10,000	93%	3,683	6,54
6110 - Postage	2,204	15,000		5,000	2,204	20,000	11%	6,243	10,47
6115 - Copy Machine Lease	11,173	25,000		5,000	11,173	30,000	37%	27,763	21,49
6120 · Printing/Copying			409		409	-		1,301	
6125 - Staff Transportation	4,208	35,000			4,208	35,000	12%	29,853	28,16
6130 - Team Building / Staff Appreciation	32,699	55,000	2,832		35,531	55,000	65%	68,340	32,30
6140 - Due and Subscriptions	58,871	65,000	3,394	5,000	62,265	70,000	89%	68,868	37,52
6150 - Student Meals		1,000		5,000		6,000	0%	717	
6160 - Offsite Storage Facility Rental	2,132	4,500			2,132	4,500	47%	3,583	2,3
6601 -Fundraising	-				-	-		-	-
6170 - COVID-9 Supplies and Materials Total General Administrative Expenses	144.565	310.500	40,251	55.000	184.816	365.500	51%	22,139 <b>341.429</b>	1,93 <b>252.7</b> 8
eneral Insurance:	144,303	310,300	40,231	33,000	104,010	303,300	31/0	341,429	232,70
6201 - General Insurance	132,701	110,000		80,000	132,701	190,000	70%	102,796	87,08
Total General Insurance	132,701	110,000	-	80,000	132,701	190,000	70%	102,796	87,08
chnology:									
8205 - Internet Connectivity Expense	18,882	30,000	540	10,000	19,422	40,000	49%	30,848	46,56
8210 - Network Maintenance/Tech Support Services	36,972	70,308		20,000	36,972	90,308	41%	65,707	75,58
8215 - Database Services	8,126	48,000	24,467	15,000	32,593	63,000	52%	53,364	58,80
8220 - Website Consultants/Expenses	-	2,000	276	1,000	276	3,000	9%	-	70
8225 - Technology Equipment & Supplies	1,260	15,000	2,195	71,000	3,455	86,000	4%	7,963	2,25
8230 - Software Subscription	4,994	10,000	900	5,000	5,894	15,000	39%	12,797	5,73
8250 · Other Maintenance/Repairs		2,500	2,258	1,000	2,258	3,500	65%		
8260 - Accounting Software Subscription	1,459	5,000		2,000	1,459	7,000	21%	1,629	3,6
8200 · Technology/Communication Expens - Other					-	-			
Total Technology	71,693	182,808	30,636	125,000	102,329	307,808	33%	172,308	193,2
ccupancy:	4 000 000	0.077 =0=	004 005	000 000	4 000 070	0.077.707	100/	0.040.054	0.040.0
8101 - DOE Lease Payments	1,038,868	2,077,737	281,205	800,000	1,320,073	2,877,737	46%	2,218,254	2,218,25
8102 - Deferred Rent/Rent Interest Expense	70,259	140,517			70,259	140,517	50%	-	-

### Detailed Statements of Revenue, Support and Expenses

			Current	Fiscal Year 2024-25	Current Fiscal Year 2024-25 [unaudited]							
		HS Only	MS	Only	Consc	olidated	YTD as a %	[audited]	[audited]			
	Actuals as o 12/31/2024	Full Year Budge	Actuals as of 12/31/2024	Full Year Budget	Actuals as of 12/31/2024	Full Year Budget	of Budget (YTD=50%)	<u>2024</u>	<u>2023</u>			
Total Revenue and Support	\$ 6,673,53	7 \$ 13,147,537	\$ 1,244,802	\$ 2,454,012	\$ 7,918,339	\$ 15,601,549	51%	\$ 13,022,334	\$ 12,660,289			
Total Expenses	6,333,28	12,964,692		3,534,527	7,919,723	16,499,219	48%	13,018,325	12,652,567			
Excess/(Deficit) of Revenue and Support over Expenses before Cash Adjustments	\$ 340,24	9 \$ 182,845	\$ (341,633)	\$ (1,080,515)	\$ (1,384)	\$ (897,670)		4,009	7,723			
GAAP Adjustments, net	15,97		(450,917)	,,,				(105,831)	88,584			
Excess/(Deficit) of Revenue and Support over Expenses after Cash Adjustments	\$ 356,22		\$ (792,550)		\$ (436,329)			\$ (101,823)	\$ 96,306			
Enrollment	474.1	3 470.0	48.67	60.00	522.79	530.00	99%	463.13	443.45			
8103 - Rent In-Kind	-				_	_		-	-			
8110 - Utilities			14,577		14,577							
8120 - Janitorial	1,35	4	45,965		47,319	-		-	-			
8130 · Security			46,170		46,170	-						
8140 - Repairs & Maintenance	-		141,358		141,358	-		-	-			
Total Occupancy	1,110,48	0 2,218,25	529,275	800,000	1,639,755	3,018,254	54%	2,218,254	2,218,25			
Other:												
8801 - Bank Fees and Charges	11	0 300		100	110	400	28%	167	13			
9100 - Bad Debt	-				-	-		-	-			
Total Other	11	0 30	-	100	110	400	28%	167	131			
Depreciation	125,46	9 175,00	75,000	45,000	200,469	220,000	91%	151,666	208,829			
TOTAL EXPENSES	6,333,28	8 12,964,693	1,586,435	3,534,527	7,919,723	16,499,219	48%	13,018,325	12,652,567			
ccess/(Deficit) of Revenue and Support over Expenses - BUDGET <u>Basis</u>	\$ 340,24	9 \$ 182,84	\$ (341,633)	\$ (1,080,515)	\$ (1,384)	\$ (897,670)		\$ 4,009	\$ 7,723			
ash Adjustments												
Add:												
Depreciation	125,46	9 175,000	75,000	45,000	200,469	220,000	91%	151,666	208,829			
Deferred Rent / Lease Capitalization Expense	70,25	9 140,517	7		70,259	140,517	50%	-				
Less:												
Security Deposit - Middle School					_	_		_				
Capital Expenditures	179,75	5	525,917	210,000	705,672	210,000	336%	257,497	120,24			
Capital Expenditures - in-kind					-	-			,			
Total Cash Adjustments	15,97	2 315,51	(450,917)	(165,000)	(434,945)	150,517	-289%	(105,831)	88,584			
cess/(Deficit) of Revenue and Support over Expenses - OPERATING Basis	\$ 356,22	1 \$ 498,362	\$ (792,550)	\$ (1,245,515)	\$ (436,329)	\$ (747,153)		\$ (101,823)	\$ 96,300			

Statement of Cashflow from January 1, 2025 - March 31, 2025

5,421,114	4,064,545	5 0 40 450	
		5,042,450	5,421,114
	2,334,473		2,334,473
		175,708	175,708
5,421,114	6,399,018	5,218,158	7,931,294
693,176	693,176	693,176	2,079,527
214,888	214,888	214,888	644,665
908,064	908,064	908,064	2,724,192
49,958	49,958	49,958	149,873
48,000	48,000	48,000	144,000
27,083	27,083	27,083	81,250
30,458	30,458	30,458	91,375
15,833	15,833	15,833	47,500
25,651	25,651	25,651	76,952
251,521	251,521	251,521	754,564
14,577			14,577
448,504	448,504	448,504	1,345,513
1,356,568	1,356,568	1,356,568	4,069,705
4,064,545	5,042,450	3,861,589	3,861,589
91.93	114.04	87.34	
	693,176 214,888 908,064 49,958 48,000 27,083 30,458 15,833 25,651 251,521 14,577 448,504	5,421,114       6,399,018         693,176       693,176         214,888       214,888         908,064       908,064         49,958       49,958         48,000       48,000         27,083       27,083         30,458       30,458         15,833       15,833         25,651       25,651         251,521       251,521         14,577       448,504         448,504       448,504	2,334,473       175,708         5,421,114       6,399,018       5,218,158         693,176       693,176       693,176         214,888       214,888       214,888         908,064       908,064       908,064         49,958       49,958       49,958         48,000       48,000       48,000         27,083       27,083       27,083         30,458       30,458       30,458         15,833       15,833       15,833         25,651       25,651       25,651         251,521       251,521       251,521         14,577       448,504       448,504       448,504         1,356,568       1,356,568       1,356,568